

# Memorandum

**To:** New Haven Board of Education Finance and Operations Committee  
**From:** Denise Duclos  
**Date:** 07/09/20  
**Re:** FY20 School Readiness Agreement with Farnam Neighborhood House

**Executive Summary/ Statement:** (Please provide 1-2 sentences describing the Service – do not leave blank): Approval is requested for one Agreement by and between New Haven Board of Education and Farnam Neighborhood House. The Contractor will serve a total of 44 children for a total of \$392,656. The Contractor will provide an early care and education preschool program for New Haven children ages 3-4 years. The Contractor will receive the following rate for service: Full Day/Full Year: \$8,924/child

**Amount of Agreement and the Daily, Hourly or per Session Cost:**

<u>Contractors</u>	<u>Spaces approved for this Contractor</u>	<u>Totals</u>
Farnam Neighborhood House	44	\$392,6560
		<hr/> Contract total \$392,656

**Funding Source & Account #: CT Office of Early Childhood, 2523-5385 56697**

**Key Questions:** (Please have someone ready to discuss the details of each question during the Finance & Operations meeting or this proposal might not be advanced for consideration by the full Board of Education):

- Please describe how this service is strategically aligned to the District Continuous Improvement Plan?*  
Providing a quality preschool experience offers children a chance to practice and learn the skills and information needed to be successful lifelong learners. Preschool programs offer children experiences that support gains in all developmental domains-social, emotional, cognitive, physical and language areas, all areas critical to a positive kindergarten experience.
- What specific need will this contractor address?*  
The State Office of Early Childhood (OEC) goals for the School Readiness Grant are:
  - Provide open access for children to quality programs that promote the health and safety of children and prepare them for formal schooling;
  - Provide opportunities for parents to choose among affordable high-quality programs;
  - Encourage coordination and cooperation among programs and prevent the duplication of services;
  - Strengthen the family through encouragement of parental involvement in a child’s development and education and to enhance of a family’s abilities to meet the needs of their children, including children with disabilities and,
  - Improve the coordination of services of child care Contractors.
- How was the contractor selected? Quotes? RFP? Sealed Bid or Sole Source? Please describe the selection process including other sources considered and the rationale for selecting this method of selection.*  
This is the 2<sup>nd</sup> year of the State biannual budget. Due to Covid 19, the Office of Early Childhood did not require an RFP process. Providers funded in FY20 were allowed to continue services into FY21. Normally contractors are selected through an annual RFP process as required by the CT Office of Early Childhood. The RFP’s are reviewed and approved by the New Haven Early Childhood Council.

4. *If this is a continuation service, when was the last time the alternatives were sought?*  
Based on guidance from the CT Office of Early Childhood, the Council has contacted all licensed program in New Haven and has added those interested in receiving School Readiness fund to a wait list.
5. *What specific skill set does this contractor bring to the project?*  
School Readiness preschool staff must meet the educational requirements established by the CT Office of Early Childhood. For FY21, the requirements are for all lead teachers to have a minimum of a Child Development Associate and 12 credits in early childhood education. In FY25, all lead teachers must have either an Associates Degree or a Bachelor's Degree in Early Childhood.
6. *How does this contractor fit into the project as a whole? (If the contractor is an individual, please attach a copy of their resume):*  
All School Readiness contractors must provide a developmentally appropriate program and meet the requirements as set forth in the Scope of Services, Exhibit A.  
This provider also meets the Council's priority to offer a full day, full year program for children whose parents/guardians are working. The program is proud of its multicultural community and its ability to serve the needs of New Haven's Spanish speaking families.
7. *Is this a new or continuation service?*  
This is a continuation service.
8. *If this is a continuation service has cost increased?*  
a) *If yes, by how much?*  
Costs have not increased. Costs are set by the CT Office of Early Childhood.  
b) *What would an alternative contractor cost?*  
All contractors receive the same rates.  
c) *Is this a service existing staff could provide? Why or why not?*  
New Haven Public Schools also receives School Readiness funds and provides a preschool program in 5 schools.
9. *Evidence of Effectiveness: How will the contractor's performance be monitored and evaluated?*  
Contractors must meet the School Readiness requirements as set by the OEC. These include:
- accreditation by the National Association for the Education of Young Children or Head Start,
  - use of curriculum standards and child assessments aligned with the OEC;
  - teacher education requirements as described above;
  - Compliances with the 11 Quality Components as outlined in CT General Statutes Sections 10-160 to 10-16u– The 11 components include: collaboration, parent involvement, health, nutrition, pre-literacy practices, family literacy, admission policies, transition to kindergarten, professional development, a sliding fee scale and an annual program evaluation
10. *If a continuation service, attach a copy of the previous evaluations or archival data demonstrating effectiveness. (If archival data includes lengthy reports, syllabi, training materials, etc., please have a copy available for review)*  
A compilation report of all School Readiness Contractors is available for the Committee
11. *If the service is a professional development program, can the training be provided internally, by district staff?*  
N/A  
a) If not, why not?  
b) How will the output of this Agreement contribute to building internal capabilities?

12. *Why do you believe this Agreement is fiscally sound?*

All School Readiness Contractors submit monthly fiscal and program reports to ensure funds are utilized as required. Compliance is monitored by NHPS School Readiness fiscal and program personnel.

13. *What are the implications of not approving this Agreement?*

The New Haven School Readiness Council has, on rare occasions not approved a provider for initial funding, or, when all efforts to help a current provider improve services have not shown significant results, funding was not continued. The Council prefers to use its resources, such as education consultants and staff to help School Readiness programs implement a quality improvement plan.



NEW HAVEN PUBLIC SCHOOLS  
**AGREEMENT COVER SHEET**

**Please Type**

Contractor full name: Farnam Neighborhood House

Doing Business As, if applicable:

Business Address: 162 Fillmore Street, New Haven, CT 06513

Business Phone: 203-562-9194

Business email: JCotto@farnamcommunity.com

SS# OR Tax ID #:

Funding Source & Acct # including location code: CT Office of Early Childhood  
2523-5384-56697 Loc Code 0442

Principal or Supervisor: Denise Duclos, School Readiness Project Director

Agreement Effective Dates: 07/01/20 TO 06/30/21

Hourly rate or per session rate or per day rate.

<u>Rate set by State</u>	<u>Spaces approved for this Contractor</u>	<u>Totals</u>
Full Day/Full Year: \$8,924/child	44	\$392,656
		<hr/> Contract total \$ 392,656

Description of Service: Please provide a one or two sentence description of the service. *Please do not write "see attached."*

To provide an early care and education program for New Haven children between the ages of 3-4years old as stated in the policies and procedures outlined by the CT Office of Early Childhood and the New Haven School Readiness Council and described in Exhibit A Scope of Service.

Submitted by:

Denise Duclos, School Readiness Project Director Phone: 475-220-1470





NEW HAVEN PUBLIC SCHOOLS

**AGREEMENT**

**By And Between**

**The New Haven Board of Education**

AND

**Farnam Neighborhood House**

FOR NEW HAVEN PUBLIC SCHOOLS' EARLY CHILDHOOD DEPARTMENT

This Agreement entered into on the 1st day of June 2020, effective (*no sooner than the day after Board of Education Approval*), and the 1st day of July, 2020, by and between the New Haven Board of Education (herein referred to as the "Board" and, Farnam Neighborhood House located at 162 Fillmore Street, New Haven, CT 06513 (herein referred to as the "Contractor").

**Compensation:**

The Board will provide funding to the Contractor pending receipt of State Award an amount not to exceed \$392,656 for the provision of services at the following locations:

162 Fillmore Street, New Haven, CT 06513

44  
TOTAL

"Spaces" for **full day/full year** services to be paid at the rate not to exceed \$8,924 per child/year, or \$743.66 per month, for a total not to exceed \$392,656.00

The Contractor will be paid a maximum of \$392,656.00 for the services. Compensation will be made upon submission of monthly reports as outlined in *Exhibit A Scope of Service*.

**Fiscal support** for this Agreement shall be by the **School Readiness Grant Program** of the New Haven Board of Education, **Account Number: 2523-900-5384-56697 Location Code: 0442.**

This agreement shall remain in effect from July 1, 2020 to June 30, 2021.

**Scope of Service:** *Describe service deliverables, including, locations and costs for service, including travel and supplies, if applicable. A detailed Scope of Service with pricing must be attached).*

The Contractor will provide an early care and education program to New Haven children ages 3 and 4 years old in a location licensed by the CT Office of Early Childhood or, exempt from licensing by the CT State Department of Education, utilizing fully staffed classrooms with personnel who are qualified by experience, training and as required by the CT Office of Early Childhood and the National Association for the Education of Young Children or the Head Start program.


*Exhibit A: Scope of Service: Please attach contractor's detailed Scope of Service with all costs for services including travel and supplies, if applicable.*

*Exhibit B: Student Data and Privacy Agreement: Attached*

**APPROVAL:** This Agreement must be approved by the New Haven Board of Education *prior to service start date*. Contractors may begin service no sooner than the day after Board of Education approval.

**HOLD HARMLESS:** The Contractor shall insure and/or indemnify the Board and its members, employees and agents against all claims, suits, and expenses, including reasonable attorney's fees, in connection with loss of life, bodily injury or property damage arising from any neglect act or omission of the Contractor or its employees or agents. Further, the Contractor covenants and agrees that it shall hold the Board and its members, employees and agents harmless against any and all claims, suits judgments of any description whatsoever caused by the Contractor's breach of this agreement or based upon the conduct of the Contractor, or its agents or its employees or arising out of in connection with their activities under this agreement.

**TERMINATION:** The Board may cancel this agreement for any reason upon thirty (30) days' written notice sent to the Contractor by certified U.S. mail, return receipt requested; provided however, that the Board shall be responsible to the Contractor for all services rendered by the Contractor through the last day of thirty (30) day notice period, as long as the Agreement was approved by the Board prior to the start date of service.

  
\_\_\_\_\_  
Norman Bender, Board President  
Contractor Printed Name & Title

\_\_\_\_\_  
Yesenia Rivera, President  
New Haven Board of Education

\_\_\_\_\_  
6/10/2020  
Date

\_\_\_\_\_  
Date





## NEW HAVEN PUBLIC SCHOOLS

### EXHIBIT A

#### DETAILED SCOPE OF SERVICE AGREEMENT SPECIAL TERMS AND CONDITIONS FOR SCHOOL READINESS PROVIDERS (referred to as the “Contractor”)

##### Overview of School Readiness

The School Readiness Program was established in 1997 under P.A. 97-259, An Act Concerning School Readiness and Child Day Care and codified in the CT General Statutes (CGS) 10-16p–10-16u. This legislation established a state grant program to provide spaces for eligible children in priority school districts and competitive grant municipalities in high-quality programs either accredited by the National Association for the Education of Young Children (NAEYC) or Head Start approved. The School Readiness Grant Program is administered by the CT Office of Early Childhood (OEC).

The New Haven School Readiness grant provides over 1,000 spaces for three and four year olds in preschool programs across the city including community-based centers and classrooms within the New Haven Public Schools and Gateway Community College. New Haven Board of Education is the fiscal agent for the grant. The School Readiness Office (SRO), located in the New Haven Public Schools’ Early Childhood Department is the Board’s designee for the grant. The New Haven Early Childhood Council (NHECC), whose members are appointed by the Mayor and Superintendent, is responsible for making recommendations on issues related to the School Readiness Grant Program, including the application for School Readiness grants.

The School Readiness Contractor will provide an early care and education program for New Haven children ages 3 and 4 years old including the services listed below and as outlined in the OEC’s General Policies for State-funded Programs and its Licensing Unit, as the Policies and Procedures of the New Haven Early Childhood Council (NHECC).

#### SECTION 1: REQUIRED SERVICES and STAFFING

##### A. OUTREACH SERVICES AND RECRUITMENT OF FAMILIES

1. The Contractor is responsible for recruitment and enrollment of eligible children. Eligibility criteria, as determined by the NHECC includes the New Haven residency requirement and allotting 75% of the total School Readiness funded spaces for families who are at or below 75% of the State Median Income as determined by the OEC.
2. Any SR space that becomes vacant will be filled within 15 business days.
3. Contractors are to keep documentation of their outreach efforts. Outreach should include contacts with the organizations that have Memoranda of Understanding with the NHECC as well as businesses and other organizations within the vicinity of the center.
4. Contractors that are not at full capacity by October 31<sup>st</sup> must submit a recruitment plan by November 15<sup>th</sup> for approval by the NHECC. At the recommendation of the NHECC, the Board may amend the Agreement to reduce the Contractor’s grant allocation.
5. Contractors who are at capacity must share their waitlist with the School Readiness Office.

## EDUCATIONAL SERVICES

1. Learning environment, curriculum and assessment
  - a. The Contractor will provide a developmentally appropriate, play-based early care and education program for children age 3 to 4 years and eligible 5 year olds. ,
  - b. For each classroom, weekly Learning Experience Plans will be developed, followed and archived. The content of each plan will be based on children's interests and the CT Early Learning and Development Standards (ELDS). Curriculum standards that have been cross-walked with the ELDS may also be used.
  - c. A developmental screening tool will be used within the first 45 days of a child's entry into the program. Acceptable screening tools include: the Ages and Stages Questionnaire and the Ages and Stages Social/Emotional Questionnaire (ASQ); the Gesell Institute Developmental Screen, Early Screening Inventory (ESI) and Temperament and Atypical Behavior Scale TABS).
  - d. Classroom staff will document children's growth, understanding and skill in the areas of: cognition; social; emotional; physical health; language and literacy; creative arts; mathematics; science; and, social studies. Documentation should include teacher observations, work samples and parent input. Teachers will document how children's ideas are incorporated into the curriculum.
2. Family participation
  - a. Ongoing documentation will culminate in two annual assessment periods. Teachers will share the assessment with parents at 2 parent-teacher conferences annually. At least 80% of parents will attend 2 annual conferences. Documentation will include conference times and length, the comments and signature of parents.

## B. QUALITY COMPONENTS

As outlined in CT General Statutes **Sections 10-16o through 10-16u**, each program will:

1. Develop a plan for collaboration with other community programs, including public libraries. Coordinate resources to facilitate full-day and full-year child care and education programs for children of working parents and parents in education or training programs;
2. Encourage family involvement, parenting education and outreach;
3. Provide referrals for health services, including referrals for appropriate immunizations and screenings;
4. Provide nutrition services;
5. Provide referrals to family literacy programs that incorporate adult basic education and provide for the promotion of literacy through access to public library services;
6. Develop admission policies that promote enrollment of children from different racial, ethnic and economic backgrounds and from other communities;
7. Develop a transition plan for children moving from the School Readiness program to kindergarten. This includes provisions for the transfer of records from the program to the kindergarten program;
8. Develop a plan for professional development for staff; including, but not limited to, training in pre-literacy skills development, and designed to assure respect for racial and ethnic diversity;
9. Use the OEC designated sliding fee scale for families participating in the program;
10. Implement an annual evaluation of the effectiveness of the program; and



11. Develop a plan to ensure that children with disabilities are integrated into programs with children who are not disabled

## **C. STAFFING**

### **1. HIRING AND STAFFING LEVELS**

- a. Contractors will maintain adequate teacher: child ratios that at minimum, adhere to the OEC Day Care Licensing Regulations.
- b. Any staff changes will be reported to the School Readiness Office on the Staffing Coverage Form and added to the CT Registry.

### **2. EDUCATION REQUIREMENTS**

Each classroom will meet the following:

- a. OEC Day Care Licensing regulations
- b. OEC Quality Staff Member education requirements
- c. NAEYC or Head Start requirements

### **3. STAFF ORIENTATION, STAFF DEVELOPMENT**

All staff will have:

- a. The understanding, skills & experience to work with preschool children and families.
- b. An orientation within the first two weeks of hire. This must include an overview of the School Readiness Program policies, procedures and expectations.
- c. A staff development plan that includes the education requirements set forth by OEC's Bureau of Early Care and Education and its Licensing Unit, NAEYC and NHECC. Staff training will be documented in each staff members file. First year full time staff will complete all required trainings by May of their first year. Part time staff will complete trainings required for the position by all regulatory agencies including the School Readiness professional development areas of language and literacy, diversity, and working with children with special needs.
- d. Staff development plans will also include training in the CT ELDS, CT DOTS or similar systems. Regular observations, at minimum quarterly and preferably once a month, by the program leader and/or education consultant will be included in the staff member's professional development plan and annual evaluation.
- e. A program-wide staff development plan with proper documentation as required by NAEYC.

### **4. SUPERVISION**

- a. All staff will be supervised by the program's education leader or designee with the skills and knowledge to support their professional learning. Supervision will include classroom observations, regular meetings with staff and a plan of goals, action steps and measures of progress as well as the strengths observed and contributions made to the program. The plan must be updated at least twice a year.
- b.1 Contractors are required to report any alleged act of commission or omission, suspicion of child abuse or neglect to all regulatory agencies within 24 hours, the School Readiness Office (SRO), the OEC, NAEYC and/or Head Start. Notification must include the date and time of the alleged act and the nature of the complaint. The Contractor must also notify the SRO of the results of any investigation and any actions taken by the Contractor to correct the situation.
- b.2 Contractors will also inform the SRO of any notification to DCF against a parent or non-employee of a SR funded child.

## **D. CONSULTATION**

As required by NHECC Policies, all Contractors must have an education consultant who provides consultation to teachers and program leaders for a minimum of 2 hours per

month. This may be the education consultant on the Contractor's OEC License, or may be another qualified consultant with expertise in curriculum, assessment, classroom management and supervision. The Contractor will notify the SRO of the education consultant selected. The consultant's time and focus will be recorded monthly.

## **SECTION 2: REPORTING REQUIREMENTS AND RECORD KEEPING**

### **A. REPORTING REQUIREMENTS**

1. All reports are to be submitted by the due date. The monthly reporting periods and due dates are listed on the chart below. Monthly Reports include:  
Priority School Readiness Monthly Report  
Site Data Report  
Withdrawal Report  
Financial Report, including accounting for the collection and use of parent fees and Care for Kids funds consistent with the terms of this Contract.
2. All Contractors are to update their program's information on the CT Registry and the ECIS systems on a monthly basis.
3. Any staff changes are to be reported to the SRO within 5 business days, by updating the Staffing Coverage Plan.
4. Using the protocol established by the OEC, all state funded programs are to email the SRO the required NAEYC, OEC and DCF documents.
5. Annual evaluations, surveys or other documents requested by OEC or by the SRO on behalf of the New Haven Board of Education and/or the New Haven Early Childhood Council.

### **B. RECORD KEEPING**

1. Staff files contain a cover sheet listing completion dates of professional development training, staff self-evaluation, annual PD goals, annual evaluations with supporting documentation on file. Staff in programs that are exempt from licensing must have a minimum of 15 hours of professional development. Notes of education leaders' and/or their designees' classroom observations, meetings with individual teachers, teaching teams and full staff are documented and outline next steps and a timeline.
2. Child files Enrollment: contain a checklist listing all the documents required by OEC Licensing Unit and the SRO, with supporting documents on file. Records of daily family sign in/out sheets and daily attendance are kept on file and agree with the data submitted on the Site Data Report and in the ECIS.  
Child files Assessment: there is a system to track teachers' observation notes and assessments to ensure that all domains are assessed with ample supporting documentation. Assessments should be completed at least twice a year.
3. The Contractor will maintain books, records, documents, program and individual service records, evidence of its accounting and billing procedures and practices for a period of 3 years.

## **SECTION 3: PROGRAM MONITORING**

The Contractor will make all records and documents required under this Agreement as outlined here, in OEC Policies and NHECC Policies available to the SRO or its designee, the SR Fiscal Officer or their designee and the OEC. Scheduled monitoring visits will take place twice a year. The SRO and OEC reserve the right to make unannounced visits.

## **SECTION 4**



Provision against assignment: The contractor may not at any time assign any responsibilities of this contract to any other person, persons or agency without prior approval by SRO.

Access: The information shall be available during the hours of the Contractor's program operation and at all other reasonable times for monitoring, inspection, review or audit by employees or agents of the Board and/or the supervising state agencies. The Board reserves the right to conduct unannounced visits to funded sites to confirm reported data.

Complaints: The Contractor will ensure that all families funded through the School Readiness Grant are aware of their rights to have their concerns/complaints addressed. The Contractor will inform families in writing of the steps to follow to have a complaint/concern resolved. This will include the contact information for the SRO. NHECC Policies and Procedures make clear the steps the SRO will take to help resolve the complaint.

Suspension and/or Expulsion: No child should be expelled or suspended from a program. In the rare instances when a child's behavior jeopardizes the safety of themselves or others, the Contractor will immediately notify the SRO in writing of the situation and the actions taken to date to remedy the concern. The Board and the NHECC reserve the right to eliminate the funded spaces in cases where it deems the termination is not in keeping with the intent of the School Readiness Program.

Insurance: the Contractor is required to provide proof of liability coverage.

Statement of Non-Discrimination: the Contractor agrees that in the performance of this Agreement and in the composition of its staff, governing bodies and families it will not discriminate against any person or group of persons on the basis of race, color, religious creed, age, sex, marital status, national origin, ancestry, present or past history of mental disorder, sexual orientation, learning disability or on any other unlawful grounds.

Non-Renewal: in the event that this agreement is canceled or if the Board does not offer the Contractor a new Agreement of the same or similar service upon its expiration, the Contractor will assist in the orderly transfer of clients served under this Agreement to a new program and will assist in the orderly cessation of the operations under this Agreement and return of all property purchased with School Readiness funds.

Termination and Default: if the Contractor fails to fulfill its obligations under this contract, the Board, in consultation with the New Haven Early Childhood Council may:

- Temporarily Withhold payments until the obligation is fulfilled to the satisfaction of the Board;
- Temporarily or permanently discontinue services under the Agreement;
- Require that unexpended funds be returned to the Board;
- Assign appropriate personnel to execute the Agreement until such time as corrections have been made to the satisfaction of the Board;
- Require that this contract be assigned to an agency or person designated by the Board to bring the program into contractual compliance.
- Terminate this Agreement; or
- Take such other action, as the Board believes necessary.

**SECTION 5: COMPENSATION FOR SCHOOL READINESS FUNDED PROGRAMS**

Compensation for services is based on the approved maximum number of children served each reporting period (see below for report periods) where each child is in attendance at least one day during the reporting period. For each child served, programs will be reimbursed at the rates established by the CT Office of Early Childhood.

Compensation will be made upon the submission of an invoice and is contingent on the timely receipt of expenditure reports, invoices and all program and service reports outlined in this Contract. In the event that reports have not been submitted by the deadlines stipulated in the Contract, the Board will delay payment until such time the report(s) are submitted and approved. The current rates are:

**Full day/full year** services will be paid at the rate of \$743.66 per month not to exceed \$8,924 per child per year. Full day/full year is defined as 10 hours/day, 50 weeks/year, legal holidays excluded, where children regularly attend 5 days/week for at least 6 hours/day.

**School day/school year** services will be paid at the rate of \$600.00 per month, not to exceed \$6,000 per child per year. School day/school year is defined as 6 hours/day, 10 months/year, where children regularly attend 5 days/week for a minimum of 6 hours/day.

**Part day/school year** services to be paid at the rate of \$450.00 per month, not to exceed \$4,500 per child, per year. Part day/school years is defined as a minimum of 2.5 hours/day, 10 months/year, where children regularly attend 5 days/week.

**Monthly Reporting Due Dates—**

PSRMR, SDR, Withdrawal REPORTING PERIODs		# of wks	DUE DATES
From	End Date		
July 6, 2020	July 31, 20	4	August 4
August 3, 2020	August 28, 2020	5	August 31
August 31, 2020	September 25, 2020	4	September 29
September 28, 2020	October 30, 2020	4	November 3
November 2, 2020	November 27, 2020	5	December 1
November 30, 2020	December 25, 2020	4	December 29
December 28, 2020	January 29, 2021	5	February 2
February 1, 2021	February 26, 2021	4	March 2
March 1, 2021	March 26, 2021	4	March 30
March 29, 2021	April 30, 2021	4	May 4
May 3, 2021	May 28, 2021	5	June 1
May 31, 2021	June 25, 2021	4	June 29

**SECTION 6: OUTCOME MEASURES**

Really need help with this so that it is clear, measurable and not onerous to complete!



OUTCOMES	MEASURES
<p>Improve access to and utilization of School Readiness Preschool Programs for New Haven 3 &amp; 4 year olds.</p>	<p>SR monthly utilization rate of 95% to 100% will be maintained from September to June 30.</p> <p>Programs have a detailed recruitment plan to reach out to New Haven families including families in underserved neighborhoods.</p> <p>Spaces that become vacant will be filled within 15 business days.</p>
<p>Reduce the chronic absenteeism rate.</p>	<p>Chronic absenteeism is defined as a monthly attendance rate of less than 85%.</p> <p>When attendance falls below 85%, families will be contacted, reasons for the absences and a plan to improve attendance will document progress.</p>
<p>Increase the quality of early childhood programs by recruiting and maintaining the current OEC education requirement: at least one teacher in every classroom with a minimum of a CDA and 12 early childhood credits.</p>	<p>100% classrooms, including non-funded rooms will meet the education requirement.</p>
<p>By July 1, 2022, SR funded programs will hire teachers who meet the OEC's increased education standards by having a minimum of 50% of classroom lead teachers with an approved Associate's Degree.</p>	<p>SR programs have individual education plans for each staff member that includes meeting the OEC July 1, 2022 goal.</p> <p>Education plans are updated every six months and show progress toward the goal.</p>
<p>Children's growth in all developmental domains</p>	<p>Classroom environments and weekly Learning Experience Plans will align and consistently include strategies to support children's development as outlined in the OEC's Early Learning Development Standards (ELDS).</p> <p>Assessment documentation will show 95% of all children have made progress in each developmental domain.</p>

Revised: 12/3/19



NEW HAVEN PUBLIC SCHOOLS

## EXHIBIT B

### STUDENT DATA PRIVACY AGREEMENT SPECIAL TERMS AND CONDITIONS

For the purposes of this Exhibit B "directory information," "de-identified student information," "school purposes," "student information," "student records," "student-generated content," and "targeted advertising" shall be as defined by Conn. Gen. Stat. §10-234aa.

1. All student records, student information, and student-generated content (collectively, "student data") provided or accessed pursuant this Agreement or any other services agreement between the Parties are not the property of, or under the control of, the Contractor.
2. The Board shall have access to and the ability to delete student data in the possession of the Contractor except in instances where such data is (A) otherwise prohibited from deletion or required to be retained under state or federal law, or (B) stored as a copy as part of a disaster recovery storage system and that is (i) inaccessible to the public, and (ii) unable to be used in the normal course of business by the Contractor. The Board may request the deletion of any such student information, student records or student-generated content if such copy has been used by the operator to repopulate accessible data following a disaster recovery. The Board may request the deletion of student data by the contractor within two (2) business days of receiving such a request and provide to the Board confirmation via electronic mail that the student data has been deleted in accordance with the request, the date of its deletion, and the manner in which it has been deleted. The confirmation shall contain a written assurance from the Contractor that proper disposal of the data has occurred in order to prevent the unauthorized access or use of student data and that deletion has occurred in accordance with industry standards/practices/protocols.
3. The Contractor shall not use student data for any purposes other than those authorized pursuant to this Agreement.
4. A student, parent or legal guardian of a student may review personally identifiable information contained in student data and correct any erroneous information, if any, in such student data. If the Contractor receives a request to review student data in the Contractor's possession directly from a student, parent, or guardian, the Contractor agrees to refer that individual to the Board and to notify the Board within two (2) business days of receiving such a request. The Contractor agrees to work cooperatively with the Board to permit a student, parent, or guardian to review personally identifiable information in student data that has been shared with the Contractor, and correct any erroneous information therein.

5. The Contractor shall take actions designed to ensure the security and confidentiality of student data.
6. The Contractor will notify the Board, in accordance with Conn. Gen. Stat. § 10-234dd, when there has been an unauthorized release, disclosure or acquisition of student data. Such notification will include the following steps:

Upon discovery by the Contractor of a breach of student data, the Contractor shall conduct an investigation and restore the integrity of its data systems and, without unreasonable delay, but not more than thirty (30) days after such discovery, shall provide the Board with a more detailed notice of the breach, including but not limited to the date and time of the breach; name(s) of the student(s) whose student data was released, disclosed or acquired; nature of and extent of the breach; and measures taken to ensure that such a breach does not occur in the future.

7. Student data shall not be retained or available to the Contractor upon expiration of the contract between the Contractor and Board, except a student, parent or legal guardian of a student may choose independently to establish or maintain an electronic account with the Contractor after the expiration of such contract for the purpose of storing student-generated content.
8. The Contractor and Board shall each ensure their own compliance with the Family Educational Rights and Privacy Act of 1974, 20 U.S.C. § 1232g, as amended from time to time.
9. The Contractor acknowledges and agrees to comply with the above and all other applicable aspects of Connecticut's Student Data Privacy law according to Connecticut General Statutes §§ 10-234aa through 10-234dd.
10. The Parties agree that this Agreement controls over any inconsistent terms or conditions contained within any other agreement entered into by the Parties concerning student data.

Revised: 10/2/18