



FINANCIAL REPORTS

November and December, 2022

New Haven Board of Education
Finance & Operations Committee Meeting

January 17, 2023

STRATEGIC PLAN : SY 2020-2024



NEW HAVEN PUBLIC SCHOOLS

Core Values

We believe...

1 Equitable opportunities create the foundation necessary for every child to succeed

3 High expectations and standards are necessary to prepare students for college and career

2 A culture of continuous improvement will ensure that all staff are learners and reflective practitioners

4 Collaboration and partnerships with families and the New Haven community will enhance learning and achievement



Mission

To provide all students in New Haven Public Schools with personalized, authentic, and engaging learning experiences through creativity, exploration, innovation, critical thinking, problem-solving, and high quality instruction. To foster a culture of continuous improvement through collaborative partnerships with staff, families, and the New Haven community. To support students' growth and development by utilizing the Whole Child Framework.

Vision

Our vision is to be a premier urban school district that ensures access to equitable opportunities and successful outcomes for all students as they prepare for college, career, and life.

Priority Areas for 2020-2024

- 1 Academic Learning**
- 3 Youth & Family Engagement**
- 5 Operational Efficiencies**

- 2 Culture & Climate**
- 4 Talented Educators**

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- Monthly Financial Report General Funds as of December 31, 2022
- General Funds Forecast as of December 31, 2022
- Monthly Financial Report Special Funds as of December 31, 2022

- Total expenditures through 12/31/22 are \$97.7 million.
- General Fund expenditures incurred through 12/31/22 are \$64.5 million or 33.3% of the adopted budget.
- Grant expenditures incurred through 12/31/22 are \$33.2 million or 22% of the current grant revenue.

Financial Report – General Fund January, 2023



Fiscal Year 2022-2023
Education Operating Fund (General Fund)
Monthly Financial & EOY Forecast Report (Unaudited) as of December 31, 2022

	FY2023 Adopted Budget (A)	MONTHLY YTD Actuals (B)	YTD %	MONTHLY Encumbrances (C)	Available (A-B+C)	Full-Year Expenditure Forecast (F)	Full Year Variance (A-F)
Salaries							
Teacher Full-Time	\$76,911,890	(\$29,273,764)	38.06%	\$0	\$47,638,126	75,504,452	1,358,593
Admin & Management Full-Time	16,557,163	(8,379,088)	50.61%	0	8,178,075	17,523,221	(1,210,993)
Paraprofessionals	3,049,145	(1,597,292)	52.38%	0	1,451,853	3,811,421	(618,507)
Support Staff Full-Time	10,517,818	(5,034,018)	47.86%	0	5,483,800	10,436,415	81,403
Part Time & Seasonal	3,491,774	(862,173)	24.69%	(212,286)	2,417,315	2,626,704	428,070
Substitutes	1,000,000	(933,886)	93.39%	0	66,114	831,259	168,741
Overtime, Benefits, Other	3,733,650	(1,708,739)	45.77%	(44,163)	1,980,749	3,887,081	(186,581)
Total Salaries and Benefits	\$115,261,440	(\$47,788,960)	41.46%	(\$256,448)	\$67,216,032	\$ 114,620,554	\$ 20,725
Supplies and Services							
Instructional Supplies	\$3,396,380	(\$1,489,329)	43.85%	(\$1,318,272)	\$588,779	2,683,727	759,743
Tuition	21,049,657	(4,135,170)	19.64%	(23,908,723)	(6,994,237)	24,533,721	(2,984,064)
Utilities	11,527,000	(4,207,851)	36.50%	(6,701,376)	617,773	10,866,445	625,555
Transportation	26,535,202	(2,460,202)	9.27%	(28,933,662)	(4,858,661)	29,562,992	(2,937,296)
Maintenance, Property, Custodial	2,336,060	(690,823)	29.57%	(1,309,315)	335,922	1,990,661	361,147
Other Contractual Services	15,158,045	(3,730,013)	24.61%	(9,838,131)	1,589,901	15,545,937	(386,063)
Total Supplies and Services	\$80,002,344	(\$16,713,388)	20.89%	(\$72,009,479)	(\$8,720,523)	\$ 85,183,483	\$ (4,560,978)
General Fund Totals	\$195,263,784	(\$64,502,348)	33.03%	(\$72,265,927)	\$58,495,509	\$ 199,804,037	\$ (4,540,253)



Fiscal Year 2022-2023
Education Operating Fund (General Fund)
Monthly Financial Report (Unaudited) - December 31, 2022

YTD by Period	Account Description	Original Budget	YTD Actual	MTD Actual	Encumb.	Available Budget	% Used
Teachers Full-Time	Teachers	\$76,911,890	\$29,273,764	\$6,414,556	\$0	\$47,638,126	38.06
Admin & Management Full-Time	Salaries	1,121,118	541,217	95,321	0	579,901	48.27
	Directors Salaries	979,166	407,245	54,709	0	571,921	41.59
	Supervisor	2,428,690	1,184,095	194,138	0	1,244,595	48.75
	Department Heads/Principals/Aps	10,583,047	5,596,704	992,475	0	4,986,343	52.88
	Management	1,445,142	649,827	147,679	0	795,315	44.97
	Sub-Total	\$16,557,163	\$8,379,088	\$1,484,322	\$0	\$8,178,075	50.61
Paraprofessionals	ParaProfessionals	3,049,145	1,597,292	384,034	0	1,451,853	52.38
Support Staff Full-Time	Wages Temporary	479,059	237,793	52,509	-	241,266	49.64
	Custodians	4,360,565	2,379,846	468,131	0	1,980,719	54.58
	Building Repairs	767,430	364,363	78,537	0	403,067	47.48
	Clerical	2,569,935	1,121,905	211,328	0	1,448,030	43.65
	Security	2,245,816	878,549	180,710	0	1,367,267	39.12
	Truck Drivers	95,013	51,562	10,666	0	43,451	54.27
	Sub-Total	\$10,517,818	\$5,034,018	\$1,001,882	\$0	\$5,483,800	47.86
Part Time & Seasonal	Coaches	650,000	168,181	168,181	0	481,819	25.87
	Other Personnel	125,000	67,540	14,585	190,286	(132,825)	0.00
	Part-Time Payroll	2,118,331	605,029	142,115	22,000	1,491,302	29.60
	Seasonal	498,443	21,424	0	0	477,019	4.30
	Teachers Stipend	100,000	0	0	0	100,000	0.00
	Tutors	0	0	0	0	0	#DIV/0!
	Sub-Total	\$3,491,774	\$862,173	\$324,882	\$212,286	\$2,417,315	30.77
Substitutes	Substitutes	\$ 1,000,000	\$ 933,886	\$ 282,019	\$ -	\$ 66,114	\$ 93
Overtime, Benefits, Other	Overtime	605,000	749,746	147,775	0	(144,746)	123.92
	Longevity	275,000	728	0	0	274,272	0.26
	Custodial Overtime	625,500	622,829	130,450	0	2,671	99.57
	Retirement	1,700,000	334,091	10,638	44,163	1,321,747	22.25
	Medical Supplies	0	0	0	0	0	0.00
	In-Service Training	0	0	0	0	0	0.00
	Employment Comp	495,000	1,194	357	0	493,806	0.24
	Professional Meetings*	33,150	150	0	0	33,000	0.45
	Sub-Total	\$3,733,650	\$1,708,739	\$289,220	\$44,163	\$1,980,749	46.95
	Salaries Sub-Total	\$115,261,440	\$47,788,960	\$10,180,915	\$256,448	\$67,216,032	41.68



NEW HAVEN PUBLIC SCHOOLS

Instructional Supplies	Equipment	250,542	107,182	12,682	161,808	(18,448)	107.36
	Computer Equipment	110,091	21,105	0	2,879	86,107	21.79
	Software	32,576	12,047	91	4,631	15,898	0.00
	Furniture	102,501	58,177	1,767	37,188	7,136	93.04
	Materials & Supplies Intruction	0	0	0	0	0	0.00
	Materials & Supplies Admin.	0	0	0	0	0	#DIV/0!
	Office/Classroom Supplies	0	0	0	0	0	0.00
	Testing Materials	82,600	0	0	0	82,600	0.00
	Education Supplies Inventory	557,349	327,166	36,149	106,901	123,283	77.88
	General/Office Supplies	1,249,396	660,072	122,712	717,459	(128,135)	110.26
	Academic Awards	0	0	0	0	0	0.00
	Books, Maps, etc.	0	0	0	0	0	0.00
	Textbooks	354,807	125,847	6,327	28,508	200,452	43.50
	Library Books	132,515	9,268	1,616	123,475	(229)	100.17
	Periodicals	2,000	0	0	0	2,000	0.00
	Other Materials & Supplies	0	0	0	0	0	0.00
	Duplicating & Photo Supplies	0	0	0	0	0	0.00
	Audio-Visual Supplies	0	0	0	0	0	0.00
	Communications/Websites	0	0	0	0	0	0.00
	Registrations, Dues & Subscrip.	143,985	64,824	(7,450)	23,569	55,592	61.39
	Student Activities	100,500	19,499	(7,530)	6,705	74,296	26.07
	Graduation	43,518	0	0	1,402	42,116	3.22
	Emergency Medical	209,000	84,143	0	103,747	21,110	89.90
	Printing & Binding	25,000	0	0	0	25,000	0.00
	Parent Activities	0	0	0	0	0	#DIV/0!
	Sub-Total	\$3,396,380	\$1,489,329	\$166,365	\$1,318,272	\$588,779	82.66
Tuition	Tuition	21,049,657	4,135,170	57,525	23,908,723	(6,994,237)	133.23
Utilities	Natural Gas	2,546,500	664,507	264,761	1,881,993	0	100.00
	Electricity	7,709,500	3,095,813	550,188	4,045,422	568,265	92.63
	Heating Fuels	10,000	0	0	0	10,000	0.00
	Water	265,000	100,166	29,187	299,834	(135,000)	150.94
	Telephone	646,000	170,194	17,808	297,027	178,779	72.33
	Telecommunications/Internet	90,000	23,936	0	23,114	42,950	52.28
	Sewer Usage	225,000	128,012	0	153,986	(56,999)	125.33
	Gas & Oil	35,000	25,222	0	0	9,778	72.06
	Sub-Total	\$11,527,000	\$4,207,851	\$861,944	\$6,701,376	\$617,773	94.64
Transportation	Milage	610,900	135,874	32,304	323,801	151,225	75.25
	Business Travel	4,000	1,844	274	6,743	(4,587)	214.67
	Transportation	15,028,973	1,962,327	41,151	13,697,673	(631,027)	104.20
	Special Education Transportation	4,998,895	624,821	327,330	6,013,079	(1,639,005)	132.79
	Transportation Techinical Schools	452,480	64,704	0	535,296	(147,520)	132.60
	Transit Bus Passes	227,375	0	0	0	227,375	0.00
	Field Trips	162,462	7,685	1,179	43,719	111,057	31.64
	InterDistrict Transportation	1,289,000	(1,052,834)	0	4,116,834	(1,775,000)	237.70
	Outplacment Transportation	3,555,000	649,585	37,141	4,009,791	(1,104,377)	131.07
	Field Trips (Non-Public)	206,117	66,196	19,518	186,724	(46,803)	122.71
	Sub-Total	\$26,535,202	\$2,460,202	\$458,897	\$28,933,662	(\$4,858,661)	118.31



NEW HAVEN PUBLIC SCHOOLS

Maintenance, Property, Custodial	School Security	12,000	8,535	0	0	3,465	71.13
	Building & Grounds Maint. Supp.	100,000	74,005	9,061	39,885	(13,890)	113.89
	Custodial Supplies	488,000	246,779	21,159	199,221	42,000	91.39
	Light Bulbs	30,000	13,968	4,156	2,699	13,333	55.56
	Uniforms	19,252	0	0	43,078	(23,826)	223.76
	Moving Expenses	50,000	5,108	0	59,892	(15,000)	130.00
	Cleaning	26,000	6,000	0	10,000	10,000	61.54
	Repairs & Maintenance	102,808	22,599	(96)	17,280	62,928	38.79
	Building Maintenance	575,000	189,750	9,856	248,661	136,589	76.25
	Rental	120,000	(942)	0	0	120,942	(0.79)
	Rental of Equipment	8,000	2,257	0	9,743	(4,000)	150.00
	Maintenance Agreement Services	725,000	101,500	17,465	619,321	4,179	99.42
	Vehicle Repairs	80,000	21,264	491	59,534	(798)	101.00
	Rolling Stock	0	0	0	0	0	#DIV/0!
Sub-Total		\$2,336,060	\$690,823	\$62,092	\$1,309,315	\$335,922	85.62
Other Contractual Services	Other Contractual Services *	4,733,111	997,792	374,376	1,814,713	1,920,606	59.42
	* Special Education	1,042,340	49,023	0	620,464	372,853	64.23
	* Facilities	7,220,558	2,251,493	148,004	6,266,195	(1,297,130)	117.96
	* IT	1,000,000	204,402	0	747,988	47,610	95.24
	Legal Services	534,036	113,702	105,977	318,298	102,036	80.89
	Other Purchased Services	17,500	4,615	0	16,929	(4,044)	123.11
	Postage & Freight	160,500	88,985	601	53,545	17,970	88.80
	Claims	450,000	20,000	20,000	0	430,000	4.44
	Contingencies	0	0	0	0	0	0.00
	Sub-Total	\$15,158,045	\$3,730,013	\$648,958	\$9,838,131	\$1,589,901	89.51
	Supplies & Services Sub-Total	\$80,002,344	\$16,713,388	\$2,255,780	\$72,009,479	(\$8,720,523)	110.90
Combined Total		\$195,263,784	\$64,502,348	\$12,436,695	\$72,265,927	\$58,495,509	70.04

* Breakout of Other Contractual Services by Department

Reporting For Information Purposes Only - MTD Actuals for the Month referenced above.



Fiscal Year 2022-2023
Education Operating Fund Forecast (General Fund)
Monthly Financial Report (Unaudited) as of January 6, 2023

	FY 2023 Local Appropriation	YTD Actuals	Encumbrances	Available	Additional Projected	Full-Year Expenditure Forecast	Full Year Variance
Salaries							
Teacher Full-Time	\$ 76,863,045	\$ 32,172,403	-	\$ 44,690,642	\$ 43,332,050	75,504,452	1,358,593
Admin & Management Full-Time	16,312,228	9,021,621		\$ 7,290,607	8,501,601	17,523,221	(1,210,993)
Paraprofessionals	3,192,914	1,728,372	-	\$ 1,464,542	2,083,049	3,811,421	(618,507)
Support Staff Full-Time	10,517,818	5,332,501		\$ 5,185,317	5,103,914	10,436,415	81,403
Part Time & Seasonal	3,054,774	863,328	192,571	\$ 1,998,875	1,570,805	2,626,704	428,070
Substitutes	1,000,000	1,069,371	-	\$ (69,371)	(238,112)	831,259	168,741
Overtime, Benefits, Other	3,700,500	1,711,691	54,163	\$ 1,934,646	2,121,227	3,887,081	(186,581)
Total Salaries and Benefits	\$ 114,641,279	\$ 51,899,287	\$ 246,734	\$ 62,495,258	\$ 62,474,533	\$ 114,620,554	\$ 20,725
Supplies and Services							
Instructional Supplies	\$ 3,443,470	\$ 1,696,109	\$ 987,618	\$ 759,743	-	2,683,727	759,743
Tuition (Includes Tag Tuition)	21,549,657	12,153,662	15,880,059	\$ (6,484,064)	(3,500,000)	24,533,721	(2,984,064)
Utilities	11,492,000	4,743,568	6,122,877	\$ 625,555	-	10,866,445	625,555
Transportation	26,625,696	6,750,829	24,631,034	\$ (4,756,167)	(1,818,872)	29,562,992	(2,937,296)
Maintenance, Property, Custodial	2,351,808	839,423	1,151,238	\$ 361,147	-	1,990,661	361,147
Other Contractual Services	15,159,874	4,566,605	10,079,332	\$ 513,937	900,000	15,545,937	(386,063)
Total Supplies and Services	\$ 80,622,505	\$ 30,750,197	\$ 58,852,158	\$ (8,979,850)	\$ (4,418,872)	\$ 85,183,483	\$ (4,560,978)
General Fund Totals	\$ 195,263,784	\$ 82,649,483	\$ 59,098,892	\$ 53,515,408	\$ 58,055,661	\$ 199,804,037	\$ (4,540,253)

Salaries

1. Based on current spending will need additional funds in the teacher's salaries due to an MOU for 6th class and updated vacancy needs; part time employee funds are needed to cover openings in full time positions.
2. Overtime budget for custodians and security due to staff shortages. ESSER funds are being used to support overtime costs for security and custodial needs as we await vacancies to be filled.
3. Revenue sources are being shown this period to support payroll costs as appropriate.

Non Personnel

1. Schools have received ESSER funds to cover Instructional Supply needs.
2. We will continue to look at anticipated rate increases for utilities (anticipated up to 50% increase) although warmer climate has reduced that need for this period. We will review next month as temperature drops cause increase charges.
3. Payment for copier cost through the City are now included in these projections at \$500K
4. Increased legal costs for contract negotiations (Teacher, Admin and Para) \$500K

- We are continuing to review all purchase orders and agreements to determine if absolutely necessary or can be deferred
- We are reviewing all open purchase orders and utilizing special funds as appropriate.
- We are continue to review grants to see if unspent funds can be reprogrammed
- We are reviewing request to hire ensuring that the new hire is coming at a appropriate salary based on experience and looking at individual building needs
- We continue to monitor and request that all new grant applications that allow Indirect Costs to be included in the application
- While we cannot make changes for this year we will be looking at Tuition Costs and compare with rates of comparable districts to determine if our tuition reimbursement rates are in line and review need for rate increase for the upcoming year
- We will continue to used ARP ESSER funds to cover costs
 - Para's working as substitutes
 - Bus Monitors
 - Extra cleaning costs due to Covid (Buses & Buildings)
 - Custodial and Security Overtime due to Covid related instances

Unknowns which may add additional costs



NEW HAVEN PUBLIC SCHOOLS

- **Increases in Utility (Gas, Oil, Electric)**
- **Unemployment Costs**
- **Increase in Outplacement/Open Choice Students and SPED Services from outside districts/agencies**
- **Keep in mind that this current budget projection is based on historical data and encumbrances or items within our control known to us. We monitor closely and will continue to make changes as issues arise.**

Financial Report – Grants

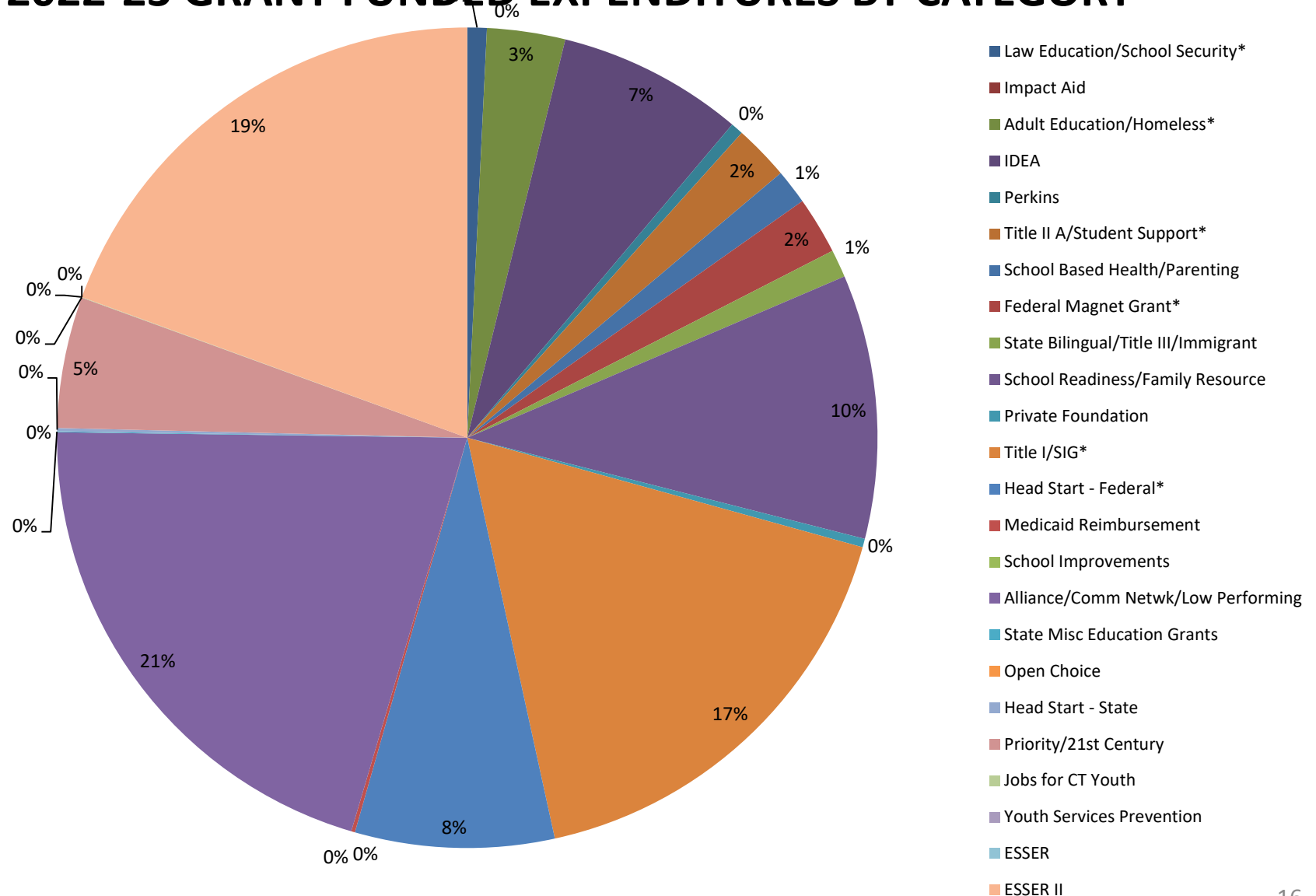
December 31, 2023



Fiscal Year 2022-23
Special Funds
Monthly Financial Report (Unaudited) as of December 31, 2022

	Budget	YTD Actuals	Encumbered	Available
Full Time Salaries	46,376,504	15,120,255.00	53,985.00	31,202,264
Employee Benefits	13,698,864	2,887,076.00	0.00	10,811,788
Part Time Personnel	24,460,094	4,940,699.00	0.00	19,519,395
Travel/Mileage	433,730	62,162.00	1,373.00	370,195
Equipment/Technology	9,857,326	1,784,811.00	1,260,854.00	6,811,661
Materials/Supplies	11,513,535	1,138,084.00	1,243,329.00	9,132,122
Purchased Property Services	1,149,409	396,667.00	292,930.00	459,812
Other Professional/Technical	14,874,901	2,076,078.00	5,367,857.00	7,430,966
Transportation/Field Trips	2,750,463	578,026.00	88,302.00	2,084,135
Other Purchased Services	25,067,832	3,490,879.00	6,540,344.00	15,036,609
Parent Activities	80,689	26,813.00	5,672.00	48,204
Fixed Costs	2,514,867	716,745.00	0.00	1,798,122
Fees/Misc Expenses/Student Activities	150,000	0.00	0.00	150,000
Grand Total	152,928,214	33,218,295	14,854,646	104,855,273

2022-23 GRANT FUNDED EXPENDITURES BY CATEGORY



- How to read the new grant revenue exhibit (letters refer to column letters on the prior page):
 - A The total amount we were awarded for the grant in 2021-22
 - B Because of Covid-19, we are permitted to roll over unexpended money in some grants in 2022-23. It ‘carries over’ to the next fiscal year.
 - C This is new funding we were awarded in 2022-23
 - D Funding we haven’t received yet, but expect to receive.
 - EC+D. The total new money we’ll receive for the grant this year.
 - FB+E. The sum of the carryover funds and the new money. This is what’s available to spend in 2022-23.
 - G E-A. This measures the change in new money only, and excludes the effect of the carryover.
 - H G/A. Calculates, on a percentage basis, the change in the new money year over year.



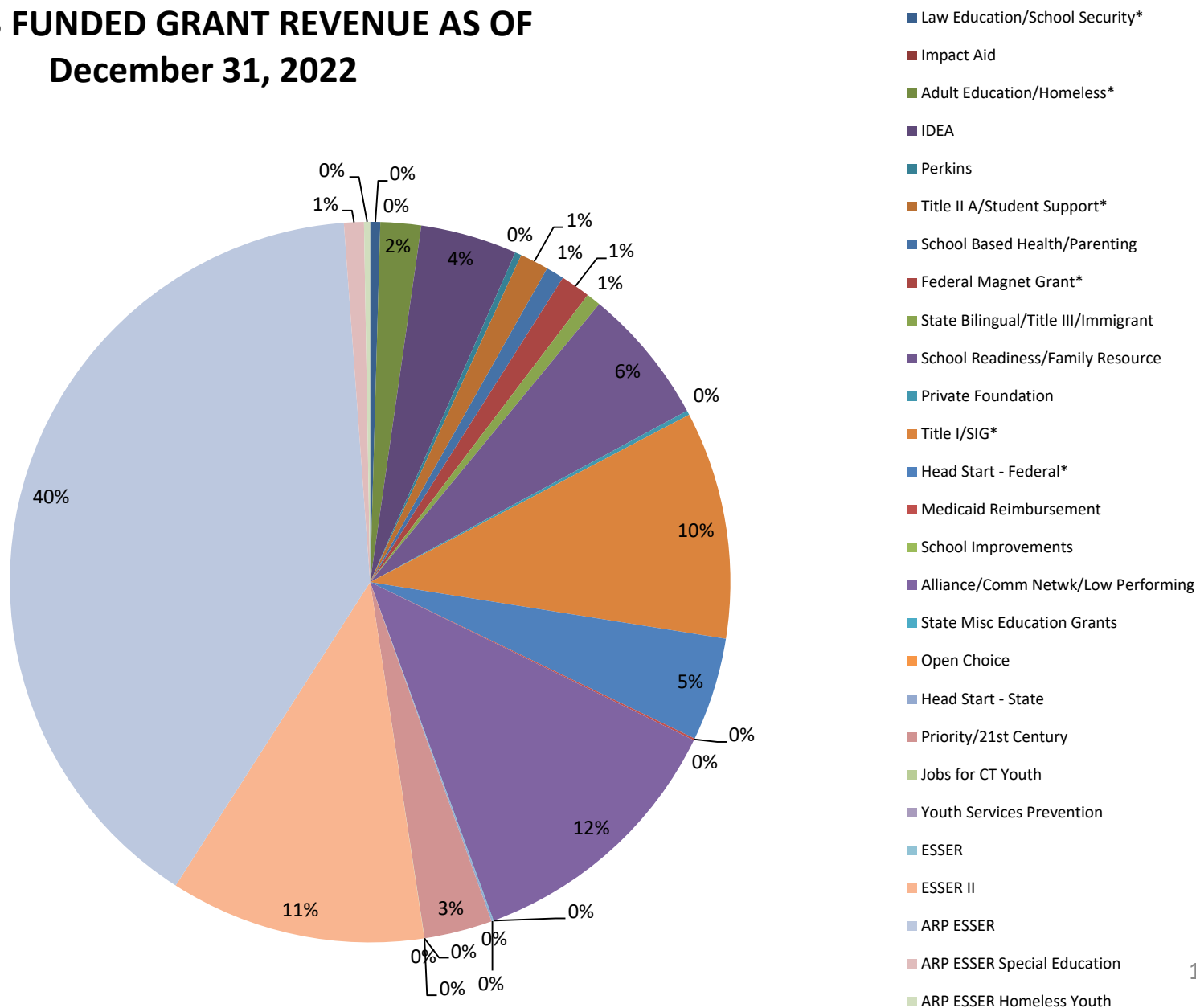
Fiscal Year 2022-23
Special Funds Revenue

	A	B	C	D	E	F	G	H
			Received		Total	Total		
	FY 2021-22	Carryover	FY2022-23	Pending	Anticipated	Available Funds	YOY \$ Change	YOY
Common Titles	Funding	Funding	Funding	Approvals	New Funding	for 2022-23	in New Funds	% Change
Law Education/School Security	\$787,061	\$787,061			\$0	\$787,061	(\$787,061)	0.0%
Impact Aid	\$10,303	\$0			\$0	\$0	(\$10,303)	-100.0%
Adult Education/Homeless*	\$3,242,672	\$60,000	\$3,106,223		\$3,106,223	\$3,166,223	(\$136,449)	-4.2%
IDEA*	\$7,332,434	\$620,604		\$6,916,475	\$6,916,475	\$7,537,079	(\$415,959)	-5.7%
Perkins*	\$652,073	\$0		\$505,020	\$505,020	\$505,020	(\$147,053)	-22.6%
Title II A/Student Support*	\$3,030,291	\$1,395,737		\$840,241	\$840,241	\$2,235,978	(\$2,190,050)	-72.3%
School Based Health/Parenting	\$1,399,459	\$17,814	\$1,394,594		\$1,394,594	\$1,412,408	(\$4,865)	-0.3%
Federal Magnet Grant*	\$4,972,659	\$2,320,724			\$0	\$2,320,724	(\$4,972,659)	-100.0%
State Bilingual/Title III/Immigrant	\$1,060,618	\$211,304		\$917,658	\$917,658	\$1,128,962	(\$142,960)	-13.5%
School Readiness/Family Resource	\$9,724,866	\$140,963	\$10,548,116		\$10,548,116	\$10,689,079	\$823,250	8.5%
Private Foundation	\$435,873	\$272,168	\$74,294		\$74,294	\$346,462	(\$361,579)	-83.0%
Title I/SIG*	\$16,717,400	\$4,415,582	\$1,388,574	\$11,957,470	\$13,346,044	\$17,761,626	(\$3,371,356)	-20.2%
Head Start - Federal*	\$7,686,198	\$1,828,788	\$6,235,156		\$6,235,156	\$8,063,944	(\$1,451,042)	-18.9%
Medicaid Reimbursement	\$219,642	\$0	\$149,415		\$149,415	\$149,415	(\$70,227)	-32.0%
School Improvements	\$0	\$0			\$0	\$0	\$0	0.0%
Alliance/Comm Network/Low Performing	\$20,876,678	\$0	\$21,238,171		\$21,238,171	\$21,238,171	\$361,493	1.7%
State Misc Education Grants	\$29,417	\$5,017	\$32,855		\$32,855	\$37,872	\$3,438	100.0%
Open Choice	\$483,941	\$0			\$0	\$0	(\$483,941)	-100.0%
Head Start - State	\$248,714	\$0	\$130,759		\$130,759	\$130,759	(\$117,955)	-47.4%
Priority/21st Century*	\$6,037,905	\$216,710	\$5,097,980		\$5,097,980	\$5,314,690	(\$939,925)	-15.6%
Jobs for CT Youth	\$29,307	\$0	\$20,500		\$20,500	\$20,500	(\$8,807)	-30.1%
Youth Services Prevention	\$0	\$0			\$0	\$0	\$0	0.0%
ESSER*	\$1,750,667	\$0			\$0	\$0	(\$1,750,667)	-100.0%
ESSER II	\$37,398,032	\$19,981,102			\$0	\$19,981,102	(\$37,398,032)	-100.0%
ARP ESSER	\$80,017,233	\$69,214,187			\$0	\$69,214,187	(\$80,017,233)	0.0%
ARP ESSER Special Education	\$1,951,134	\$1,551,134			\$0	\$1,551,134	(\$1,951,134)	0.0%
ARP ESSER Homeless Youth	\$472,682	\$472,682			\$0	\$472,682	(\$472,682)	0.0%
	\$206,567,259	\$103,511,577	\$49,416,637	\$21,136,864	\$70,553,501	\$174,065,078	(\$136,013,758)	-65.8%

*As a result of Covid 19 federal grants were awarded an extension to spend funds in fiscal year 2020-21, 2021-22 and recently received extension into FY23



2022-23 FUNDED GRANT REVENUE AS OF December 31, 2022





FY 2023-24 Budget Development Calendar

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<u>Action</u>	<u>Person Responsible</u>	<u>Due Date</u>
Full time staff rosters sent to Principals and other leaders for review	Finance Office	December 1, 2022
Budget process overview for Principals and Administrators at Superintendent's meeting - provide sample budget tools	Finance Office	December 14, 2022
Budget discussions with Principals and Executive Team - ZOOM	Finance Office/ELT	December 20,21, 2022
Updated staff rosters sent back to Finance office forwarded to HR for updates	Schools/ELT	December 8, 2022
Non-staff budget templates sent to Principals and Adminstrators	Finance Office	December 8, 2022
Meetings with Non School Department Heads		January 11 - 15, 2023
Preliminary budgets due from schools and departments	Schools/Department	January 15, 2023
Internal budget reviews with Principals and Administrators	Schools/Superintendent/ELT	January 6, 2023
Provide budget update to Principals and Administrators at the Superintendent's Meeting	Finance Office/ELT	January 11, 2023
Budget revisions due from schools and departments	Schools/Departments	N/A
First draft of budget compiled	Finance Office	Week of January 23, 2023
Budget Presentation to Finance and Operations Committee	Superintendent/CFO	February 21, 2023
Presentation to the Board of Education	Superintendent/CFO	February 27, 2023
Community Forum(s)on Budget	BOE/CFO/Superintendent	March 2023 TBD
BOE Special Meeting on Budget	BOE/CFO/Superintendent	TBD
Review and adjust budget per Special Meeting	Superintendent/Finance Office	TBD
Superintendent's recommended budget presented to the Board of Education for approval	Superintendent/CFO	February, 2023
Budget Hearing Board of Alders Finance Committee	Superintendent/CFO	TBD - April
Board of Education adoption of Final 2023 Budget	Superintendent/BOE	TBD - May